

***ADULTS SOCIAL CARE AND HEALTH SCRUTINY BOARD
Overview & Scrutiny Committee
Agenda***

Date Tuesday 7 October 2025

Time 6.00 pm

Venue JR Clynes Building 2nd Floor Room 1

- Notes
1. DECLARATIONS OF INTEREST- If a Member requires advice on any item involving a possible declaration of interest which could affect his/her ability to speak and/or vote he/she is advised to contact Alex Bougatef or Constitutional Services at least 24 hours in advance of the meeting.
 2. CONTACT OFFICER for this agenda is Constitutional Services or email constitutional.services@oldham.gov.uk
 3. PUBLIC QUESTIONS - Any Member of the public wishing to ask a question at the above meeting can do so only if a written copy of the question is submitted to the contact officer by 12 noon on Friday, 3 October 2025.
 4. FILMING - The Council, members of the public and the press may record / film / photograph or broadcast this meeting when the public and the press are not lawfully excluded. Any member of the public who attends a meeting and objects to being filmed should advise the Constitutional Services Officer who will instruct that they are not included in the filming.

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https://www.oldham.gov.uk/homepage/1449/attending_council_meetings

MEMBERSHIP OF THE ADULTS SOCIAL CARE AND HEALTH SCRUTINY BOARD

Councillors Adams, Davis, Hamblett, Hurley, J. Hussain, Ibrahim, Iqbal, Kouser, McLaren (Vice-Chair), Rustidge (Chair) and Sharp

Item No

- 1 Apologies For Absence
- 2 Urgent Business
Urgent business, if any, introduced by the Chair
- 3 Declarations of Interest
To Receive Declarations of Interest in any Contract or matter to be discussed at the meeting.
- 4 Public Question Time
To receive Questions from the Public, in accordance with the Council's Constitution.
- 5 Minutes of Previous Adults Social Care and Health Scrutiny Board Meeting (Pages 3 - 6)
The Minutes of the Adults Social Care and Health Scrutiny Board held on 29th July 2025 are attached for approval.
- 6 Greater Manchester Joint Health Scrutiny Committee update (Pages 7 - 14)
The minutes of the Greater Manchester Joint Health Scrutiny Committee meeting on 15th July 2025 are attached.
- 7 NHS Mental Health Services update
To note the update on NHS Mental Health services.
Report to follow.
- 8 Transitions (Pages 15 - 30)
To note the Transitions report.
- 9 Work Programme (Pages 31 - 32)
To note and approve the 2025/26 Scrutiny board draft work programme.
- 10 Key Decision Document (Pages 33 - 42)
- 11 Rule 13 and 14
To consider any rule 13 or 14 decisions taken since the previous meeting.

Present: Councillor Rustidge (Chair)
Councillors Adams, Davis, Hamblett, Hurley, J. Hussain,
Ibrahim, Iqbal, Kouser, McLaren (Vice-Chair) and Sharp

Also in Attendance:

Mike Barker	Strategic Director of Commissioning/Chief Operating Officer
Barbara Brownridge	Cabinet Member for Adults, Health and Wellbeing
Rebecca Fletcher	Director of Public Health
Jack Grennan	Constitutional Services
Jayne Ratcliffe	Director of Adult Social Services
Gerard Taylor	Assistant Director of Operations

1 **APOLOGIES FOR ABSENCE**

There were no apologies for absence received.

2 **URGENT BUSINESS**

There were no items of urgent business received.

3 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

4 **PUBLIC QUESTION TIME**

There were no public questions received.

5 **MINUTES OF PREVIOUS ADULTS SOCIAL CARE AND
HEALTH SCRUTINY BOARD MEETING**

RESOLVED that the minutes of the meeting held on 10th June
2025 be approved as a correct record.

6 **GREATER MANCHESTER JOINT HEALTH SCRUTINY
COMMITTEE ANNUAL REPORT 2024-25**

The Board were advised that the report was only for information
to give members an oversight of the Joint Committee's work in
2024/25 but that if the committee had questions, Constitutional
Services would collate and address these to the GMCA after the
meeting.

Members noted the report. It was asked what the committee had
done more specifically for Oldham.

It was asked that updates from the committee be brought to
future meetings of the Adult Social Care and Health Scrutiny
Board.

RESOLVED: That the report be noted and questions be put to
the Greater Manchester Joint Health Scrutiny Committee.

7 **CQC PREPAREDNESS**

Jayne Ratcliffe presented the agenda item on Care Quality
Commission (CQC) Preparedness. It was outlined that the
Council is expecting a visit from the CQC within the next few
months as part of an assessment that began on the 9th June

2025. An Information Return request had been made to the Council by the CQC and this had been submitted. It was noted that this is an opportunity to identify strengths and weaknesses. Key Strengths were identified by the team as part of the self-assessment, including a robust front door service, a clear vision and strategy and a positive approach to market oversight. It was noted that other authorities are looking at Oldham's Tiered Risk Assessment and Management (TRAM) protocol, which is a multi-agency framework addressing complex cases.

Areas for development were also identified as part of the self-assessment, including reducing waiting lists, improving the transitions of young people from Children's social care to Adult social care, and improving engagement and co-production. It was highlighted that the council is already looking at working on these areas to improve them.

Preparations for the site visit were ongoing, and it was noted that the visit will last 2-3 days and include interviews with residents receiving care and their families, frontline staff, members including the lead portfolio holder and the shadow portfolio holder, the Adult Social Care and Health Overview and scrutiny board chair, and partners from a range of organisations, among others. It was noted that briefings were being prepared for those meeting with the CQC to ensure that they are prepared for the interviews and to share experience from other authorities. It was noted that at least 70 other local authorities are also awaiting visits from the CQC.

It was highlighted that, following the visit, the CQC will produce a draft report that the local authority is able to check for factual accuracy and completeness of evidence before final publication. Authorities are rated on a scale from Inadequate to Outstanding. It was noted that reports are taking several months to be published following the site visits. It was also highlighted that Camden Council is currently the only authority to receive an outstanding rating.

Members asked about whether the CQC would speak to other members of the Scrutiny Board, aside from the Chair, and it was noted that they would not be, but that this was set in guidance by the CQC rather than a choice by the authority. Members also raised questions on how gaps in senior management are being filled, and it was highlighted that there was a new Deputy Director of Adult Social Services and 4 senior roles, creating a stable leadership.

Members requested a report on the transition from Children's social care to Adult social care be brought to the next meeting of the Board.

Members asked whether there had been any peer review done for the service, and it was noted that the self-assessment was a CQC ask, and the service does benchmark against other local authorities. It was also asked what learning is being taken from other authorities reports, such as Camden's. It was noted that the authority was looking at those reports, including talks with the leadership at Camden, to learn from them.

Members asked whether the comments made by the authority in response to the report would be available for the board and it was asked whether the report would be made available to the board prior to its publication. It was noted that the comments

that the authority would make on the report would only be regarding factual accuracy, not any material changes to the report. It was also noted that the report would be embargoed by CQC until the publication of the report.

Members asked whether all social care staff were involved in the assessments, and what the briefings would look like. It was noted that staff were involved in the assessments, highlighting that the evidence is around four areas, and that this would include minutes of meetings for example. Staff engagements sessions had also been held, and this included aspects around the CQC inspection. It was noted that the briefings were done working with ADASS and the LGA around what to expect during the inspection.

Members noted the success of hospital discharge support and asked why we are doing well on this compared to across Greater Manchester. It was noted that the team was co-located in hospitals and had good staff and leadership and a low turnover of staff. It was also noted that lots of work around capacity is ongoing to keep residents in the borough, including partnerships with the NHS and reviewing the Better Care fund. RESOLVED: That the report be noted.

8

PUBLIC HEALTH ANNUAL REPORT

Rebecca Fletcher presented the Public Health Annual Report for 2024/25, and it was noted that she was available to discuss anything regarding the report outside of the meeting. It was highlighted that the report focuses on an overview of Oldham's health, particularly around life expectancy and healthy life expectancy, noting the key issues in Oldham and highlighting the voices of residents throughout the report.

It was noted that in early intervention, Oldham was the third highest in the country for health checks. It was also noted that there is a national target for detection of cancers in Stage 1 and 2 of 75%, and that Oldham was currently only at 51%.

Members asked why some of the data used was from 2023/24. It was noted that some of the data was the most available at the time, due to complicated lags in data being available. It was also noted by members that the graph on Page 8 of the report noted that roughly 24% of contributions to life expectancy inequalities was noted as 'Other', which was a significant amount. It was explained that this is a combination of lots of other smaller reasons or unclear reasons, and that the team is looking at which other factors could be presented.

Members asked whether the data around Moving More had been shared with the Playing Pitch Strategy. It was noted that that data had been shared, but due to the limitations of the data, it couldn't be broken down beyond the boroughwide picture.

Members also raised whether what more could be done regarding cycle to work and after school activities. It was noted that the implementation of active travel was ongoing, but that the employer side needs to be taken further, particularly around bike storage and shower facilities to encourage more people to cycle. In relation to schools, it was noted that schools could open facilities both before and after school to encourage participation. It was noted that thousands of children are involved in the work of sports clubs across the borough, but that there is a notable

drop off in participation once children reach secondary school. Councillor Brownridge noted that walking routes should be part of the planning requirements for homes being built, and the success and popularity of walking groups was also noted. Members also highlighted the recommendations of the report, querying why the report doesn't commit to tangible targets or funding to reduce health inequality, as well as noting that the currently emergency waiting list is 700+ people and families, whereas the housing building allocation is only 540 sites identified. It was noted that the report is a statutory report to update across residents and partners, not just the authority, and that the recommendations are to the system. It was highlighted that the authority is working on addressing health inequality within the borough.

Members asked how the information in the advice referral tools is publicised. It was noted that the information is available on the council's website and staff have had training on this to help refer residents to the right services.

Members noted the issues around healthy eating, noting the uptake in fast food and frozen foods, asking how families could be encouraged to cook their own food. It was noted that a food and health group was being set up to explore this, and that schools should be encouraging home cooking. It was noted that the world has changed and weakened our approach, particularly in relation to food delivery apps and services, and that all local authorities are behind the curve on this.

Members asked where residents should go to find help setting up their own walking groups. It was noted that the Sports and Move More leads can help if it is needed. Members also queried whether any public health work had been done around the school streets scheme. It was noted that a consistent approach was needed, and that this would be taken on board.

RESOLVED: That the content and recommendations of the Public Health Annual Report be noted.

9 **WORK PROGRAMME**

The Board considered and noted the Work Programme for 2025/26.

It was noted that members wanted to see a report on the transition from Children's social care to Adult social care be brought to the next meeting of the Board.

10 **KEY DECISION DOCUMENT**

The Board reviewed the Key Decision Document.

11 **RULE 13 AND 14**

No Rule 13 or 14 decisions were reported.

The meeting started at 6.00 pm and ended at 7.30 pm

Greater Manchester Joint Health Scrutiny Committee

Date: 17 June 2025

Subject: 2024-25 Greater Manchester Joint Health Scrutiny Committee
Annual Report

Report of: Nicola Ward, Statutory Scrutiny Officer and Deputy Head of
Governance and Scrutiny, GMCA

Purpose of Report

This Annual Report provides an overview of the activities and achievements of the Greater Manchester Joint Health Scrutiny (JHS) Committee for the 2024-25 municipal year. Its purpose is to ensure transparency and accountability in the Committee's oversight of health and social care services across Greater Manchester, highlighting its contributions to improving public health outcomes and service delivery for the region's residents.

Recommendations:

The Committee requests Members:

1. provide feedback on the Annual Report content and format for future years.
2. actively communicate the role and achievements of the Joint Health Scrutiny Committee within their respective LAs.

Contact Officers

Nicola Ward, Statutory Scrutiny Officer and Deputy Head of Governance, GMCA

Nicola.ward@greatermanchester-ca.gov.uk

Jenny Hollamby, Senior Governance and Scrutiny Officer, GMCA

Jenny.hollamby@greatermanchester-ca.gov.uk

Equalities Impact, Carbon and Sustainability Assessment:

N/A

Risk Management

The Committee's robust scrutiny inherently contributes to risk management by identifying and addressing challenges within the health and social care system.

Legal Considerations

The report's legal considerations primarily involve ensuring compliance with statutory health scrutiny duties, maintaining factual accuracy and transparency, and adhering to data protection and confidentiality laws.

Financial Consequences – Revenue

N/A

Financial Consequences – Capital

N/A

Number of attachments to the report: 0

Comments/recommendations from Overview & Scrutiny Committee

N/A

Background Papers

None.

Tracking/ Process

No

Exemption from call in

Are there any aspects in this report which means it should be considered to be exempt from call in by the relevant Scrutiny Committee on the grounds of urgency?

No.

GM Transport Committee and Overview and Scrutiny Committee

N/A

1. Introduction

The Greater Manchester JHS Committee plays a vital role in the democratic oversight of health and social care services across the ten boroughs of Greater Manchester. Operating within the devolved health and social care landscape, the Committee ensures that the planning, provision and operation of these services are examined, challenged and responsive to the needs of the local population. This report summarises the Committee's work and impact during the 2024-25 municipal year.

2. Background

Established with delegated powers from the ten Greater Manchester Local Authorities (LAs) (Bolton, Bury, Manchester, Oldham, Rochdale, Salford, Stockport, Trafford, Tameside and Wigan), the Greater Manchester JHS Committee is comprised of representative Members from each of the LAs, ensuring broad political representation.

Its core function is to undertake all necessary health scrutiny activities as mandated by the LA (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013.

The Committee's remit covers the scrutiny of:

- Strategies, policies, actions, and consultations of the Manchester Integrated Care Partnership including:
 - ▶ NHS Greater Manchester.
 - ▶ Functions carried out in Greater Manchester by NHS England under delegated authority under any devolution agreement.
 - ▶ The joint work of the Greater Manchester Provider Collaboratives.
 - ▶ Relevant public health functions including those undertaken by the UK Health Security Agency and the Office for Health Improvement and Disparities.
 - ▶ LAs across Greater Manchester regarding their role as providers and commissioners of social care, and as public health agencies.
 - ▶ All other cross-boundary NHS services (eg, North West Ambulance Service, Christies, Specialist Children's Services provided by the Royal Manchester Children's Hospital).

- Proposals for substantial developments or variations in health service provision within the area that are considered notifiable under Regulation 23 of the Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013. A substantial variation, while not explicitly defined in guidance, typically refers to changes significantly impacting a large number of people (such as closure or downgrading of services like an Emergency Department) or having a critical impact on a specific, smaller group.
- Services provided to patients living and working across Greater Manchester.
- Specific health issues that transcend geographical boundaries within the region.

The Committee's overarching objectives are to ensure that the needs of local people are central to health service delivery and development, and to contribute to the reduction of health inequalities by ensuring services are accessible to all residents.

3. What Has Been Achieved and When

During the 2024-25 municipal year, the Greater Manchester JHS Committee actively engaged with key strategic health priorities and service developments across Greater Manchester. Through its scrutiny process, the Committee aims to influence policy, review service performance and ensure accountability.

Examples of key areas of scrutiny:

- **Annual Meeting and Strategic Planning (16 July 2024):** The municipal year commenced with the Annual Meeting, where the Committee reviewed its foundational role and began outlining strategic priorities for the year ahead.
- **Work Programme for the 2024/25 Municipal Year (Throughout 2024-25):** A significant focus in the early part of the year was establishing and reviewing the Committee's work programme to ensure it remained agile and focused on the most pressing health and social care issues facing Greater Manchester. This foundational discussion set the agenda for subsequent scrutiny.
- **Obesity Prevention (10 September 2024):** As part of its commitment to public health, the Committee reviewed initiatives and strategies aimed at preventing obesity within Greater Manchester, with a detailed report and presentation during this meeting.

- **Elective Recovery Update (15 April 2025):** The Committee received comprehensive updates on the progress of elective recovery efforts across Greater Manchester, scrutinising strategies to reduce waiting lists and improve access to planned care.
- **Greater Manchester Patient Access – Primary and Urgent Care (15 April 2025):** The Committee has had focussed discussions on improving patient access to primary care services and urgent care pathways, addressing challenges and exploring solutions to enhance timely and appropriate care.
- **Greater Manchester Major Trauma Provision (18 March 25 and 15 April 25):** The Committee scrutinised the provision of major trauma services across the region, examining their effectiveness and ensuring high-quality care for critically injured patients.
- **Dentistry Provision (Throughout 2024-25):** The Committee maintained oversight of the challenges and developments in dental services across Greater Manchester, recognising its crucial role in population health and access to primary care.
- **People Plan Implementation (Throughout 2024-25):** The Committee scrutinised progress on workforce strategies, recruitment, retention, and the wellbeing of staff within health and social care, acknowledging the critical importance of the people aspect in service delivery.
- **Addressing Health Inequalities (Throughout 2024-25):** A consistent theme across various discussions was the Committee's commitment to scrutinising how health and social care policies and services impact different communities, with a view to identifying and addressing persistent health inequalities across Greater Manchester.
- **Reconfiguration Progress Report and Forward Look (Throughout 2024-25):** The Committee regularly reviewed reports on significant service reconfigurations within the health and social care system, ensuring that any changes were well-planned, effectively communicated and beneficial to residents.

4. Operational Activity

The following information provides an insight into the operational activity and dedication of Members appointed to the Greater Manchester JHS Committee during the 2024-25 municipal year:

- **Number of scheduled meetings:** The Committee held nine scheduled meetings throughout the municipal year.
- **Estimated hours spent in meetings:** Committee Members and attending Officers collectively dedicated an estimated 14 to 21 hours in formal meeting sessions.
- **Officer Attendance:** Numerous NHS Officers from NHS Greater Manchester and other relevant bodies consistently attended Committee meetings. Their presence was crucial for providing detailed updates on service areas such as electively recovery, service reconfigurations, patient access and major trauma provision. This direct engagement facilitated robust accountability, allowing the Committee to raise questions and seek clarification on behalf of Greater Manchester residents.
- **Non-Executive Role:** All Committee Members are non-Executive/Cabinet Members from their respective LA, ensuring an independent and objective scrutiny function free from direct executive decision-making responsibilities.
- **Supported by Dedicated Team:** The Committee benefits from dedicated support provided by Officers from the GMCA's Governance and Scrutiny Team, ensuring efficient operation and effective information management.
- **Public Accessibility:** All Committee meetings are open to the public, and agendas, reports, and minutes are made publicly available online, promoting transparency and allowing residents to follow the Committee's work. Many meetings are also webcast, further enhancing public access.
- **Effective Pre-Decision Scrutiny:** Ensuring the Committee has early sight of forthcoming policies and decisions is fundamental for an effective pre-decision scrutiny approach. One of the ways that this has been further strengthened this year is through a regular report on any proposed service reconfigurations. This standing item provides the Committee with information on planned engagement or consultation and also updates them on the status of ongoing consultation which helps them to keep a watching brief on substantial variations.

In addition to this, the Committee has been provided every month with details of the work being undertaken by each GM Local Authority Health Scrutiny Committee so that they are across the wider Greater Manchester scrutiny landscape.

The Committee's regular meeting schedule, the active participation of both its Members and the collaborative engagement with NHS representatives underscore its commitment to robust and effective health scrutiny across Greater Manchester.

5. Conclusion

The 2024-25 Municipal Year has seen the Greater Manchester JHS Committee continue its work in providing oversight of health and social care services across Greater Manchester. Through consistent engagement with key strategic areas and a proactive approach to its work programme, the Committee has played an important role in ensuring the health and social care system remains accountable and responsive to the needs of its diverse population.

The active participation of Members from all ten LAs and the collaborative approach within NHS Greater Manchester and other partners have reinforced the Committee's effectiveness in driving improvements and addressing challenges within the region's health landscape.

The Committee's efforts contribute significantly to the broader objective of reducing health inequalities and fostering a healthier Greater Manchester.

6. Next Steps

Looking ahead, the Greater Manchester JHS Committee will continue to build upon the achievements of the last municipal year. Key areas for continued focus and potential future scrutiny include:

- **Sustaining Elective Recovery and Patient Access:** The Committee will continue to closely monitor efforts to reduce waiting lists for planned care and improve overall patient access to primary and urgent care services, ensuring long-term sustainability and equitable provision across Greater Manchester.
- **Addressing Health Inequalities:** A persistent theme, future scrutiny to understand how health and social care policies impact different communities, aiming to identify and advocate for interventions that reduce health disparities.

- **Strengthening Integrated Care:** The Committee will maintain its focus on the integration of health and social care services, seeking to identify best practices and areas for improvement to ensure holistic patient pathways.
- **Workforce Resilience and Development:** Scrutiny will continue on strategies for recruiting, retaining, and supporting the health and social care workforce, including the implementation of the People Plan to ensure a sustainable and capable workforce.
- **Enhancing Public and Patient Voice:** Future work will explore and implement improved methods for engaging with the public and patients, ensuring their experiences and feedback directly inform scrutiny priorities.

The Committee remains committed to working collaboratively with all stakeholders to ensure that Greater Manchester's health and social care system is effective, equitable, and delivers the best possible outcomes for all its residents.

Adult Social Care – Preparing for Adulthood Approach

Adults Social Care and Health Overview and Scrutiny Committee
7th October 2025

Gerard Taylor – Interim Deputy Director of Adult Social Services

Claire Hooley - Assistant Director Commissioning and Market Management

Background 1

- Transition is the term used to describe the period of change in a young person's life as they move from childhood to adulthood.
- Locally, we are moving away from this single word, and using the term Preparing for Adulthood, in line with our GM colleagues
- The experience of transition has often been described as a 'cliff edge' with some young people reaching the age of 18 only to find themselves without the care and support they need as an adult
- This is often due to different eligibility thresholds between children's and adults' services, which means that some young people are no longer eligible for statutory support when they turn 18.
- Adult Social Care have a duty under the Care Act 2014, to support young people with care and support needs who are eligible for adult services
- In addition, we have a duty for supporting young adults who are not eligible under the Care Act but who are at high risk of experiencing harm or abuse and likely to need support as an adult

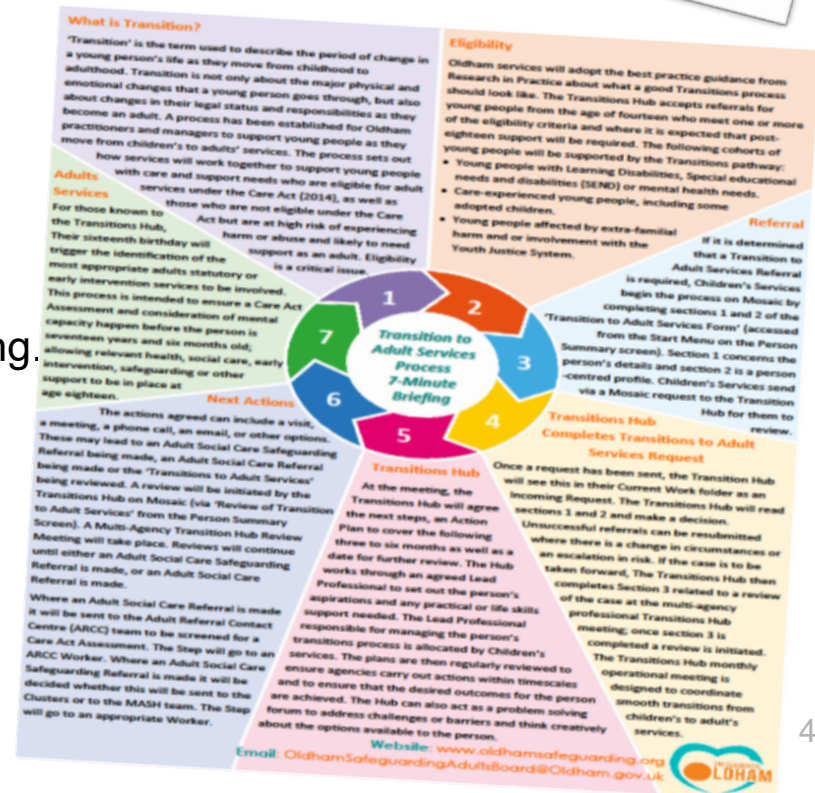
Background 2

- Transitions was highlighted as a key priority for the Oldham Safeguarding Adults Board in 2022/23, following local learning from Child Safeguarding Practice Reviews (CSPR) and Safeguarding Adult Reviews (SARs)
- It was also noted as an area of improvement in the Children's SEND inspection, again, in 2023
- A joint project group was established to progress this with the aim of improving the process between Children's and Adults Social Care.
- One of the key aims of the project is to improve the systems and governance around the transition process
- But, more importantly, it was to ensure a better service and experience for children and young adults

Transitions Project - Phase 1 (2022-23)

Key deliverables from the first phase of the Transitions project included:

- Development and launch of a multi-agency **'Preparing for Adulthood: Oldham's Transitions Policy'**
- **Establishment of a Transitions Hub**, with supporting processes.
- **Development of Mosaic forms and workflow** to support the transitions processes and to improve data recording.
- **Practice resources and training** were put in place to increase understanding amongst ASC & CSC workforce.



Transitions Project - Phase Two (2024)

Project Governance & Planning

- **Strategic Transitions Board** was established in late 2023, to provide strategic direction and oversight to the development and implementation of the transitions work programme, ensuring that the project objectives are met. The Board is co-chaired by the DASS & DCS.
- **Governance structure** includes a multi-agency Transitions sub-group, which reports into the Strategic Board on a monthly basis, along with a joint commissioning sub-group.
- **Project plan & highlight reporting** covers the following workstreams:
 - Processes & Procedures,
 - Professional Practice & Service Model,
 - Data & information,
 - Housing & Commissioning Support.

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Where we are now:

The 2023 OSAB Preparing for Adulthood policy is being updated to reflect the current position across the partnership.

Oldham's Transitions Policy aims to:

- Clarify the eligibility criteria for transitional support.
- Set out multi-agency responsibilities and expectations as part of the processes before, during and after transitions.
- Ensure that young people experience a smooth, positive, and timely transitions process.
- Ensure the views and wishes of young people are central to their transitions process.
- Provide a baseline to measure quality and consistency of transitions practice in Oldham.

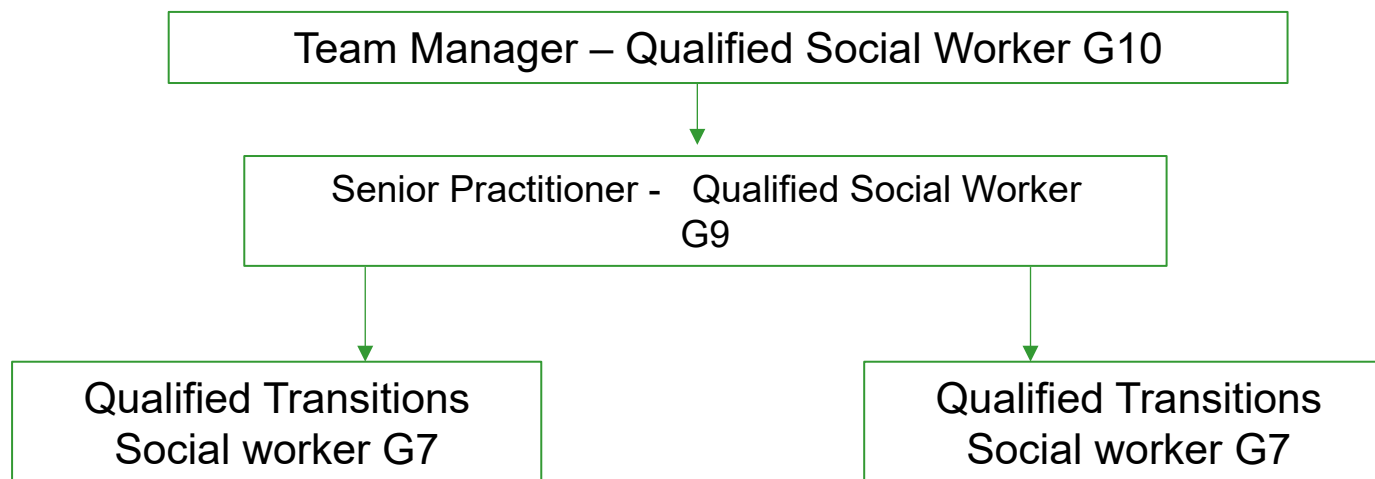
[OSAB-OSCP-Transitions-Policy.pdf](#)

Sept 2025 data

- There are 175 open transitions cases in Mosaic with work happening across CSC, Transitions Hub and ASC
- Work with children commences from age 14 to ensure a smooth transition from CSC to ASC, with a planned approach.
- An initial transitions referral form is completed by ASC to begin the process and outline the current needs.
- This is then transferred to the Transitions Hub for review and onward allocation to the relevant ASC team.
- Care Act (ASC) eligible needs should be assessed as soon as possible to allow sufficient time for planning and commissioning of services required Post 18.
- Not all children will be Care Act eligible, and some will not require ASC support.
- ASC Budget Reduction of £1 million has been agreed for delivery in 2025/26, by improving efficiency in both children and adult services.

The Transitions Hub

Joint CSC and ASC team specifically for transitions cases – team structure:



- The team are currently being recruited to, and all staff are expected to be in place early 2026
- It is recognised that there are still some challenges regarding the wider transitions team and process in terms of the complexity of cases, the increasing volume, difficulty recruiting to the team for example, which are being monitored through the Transitions Sub-Group of the Board.

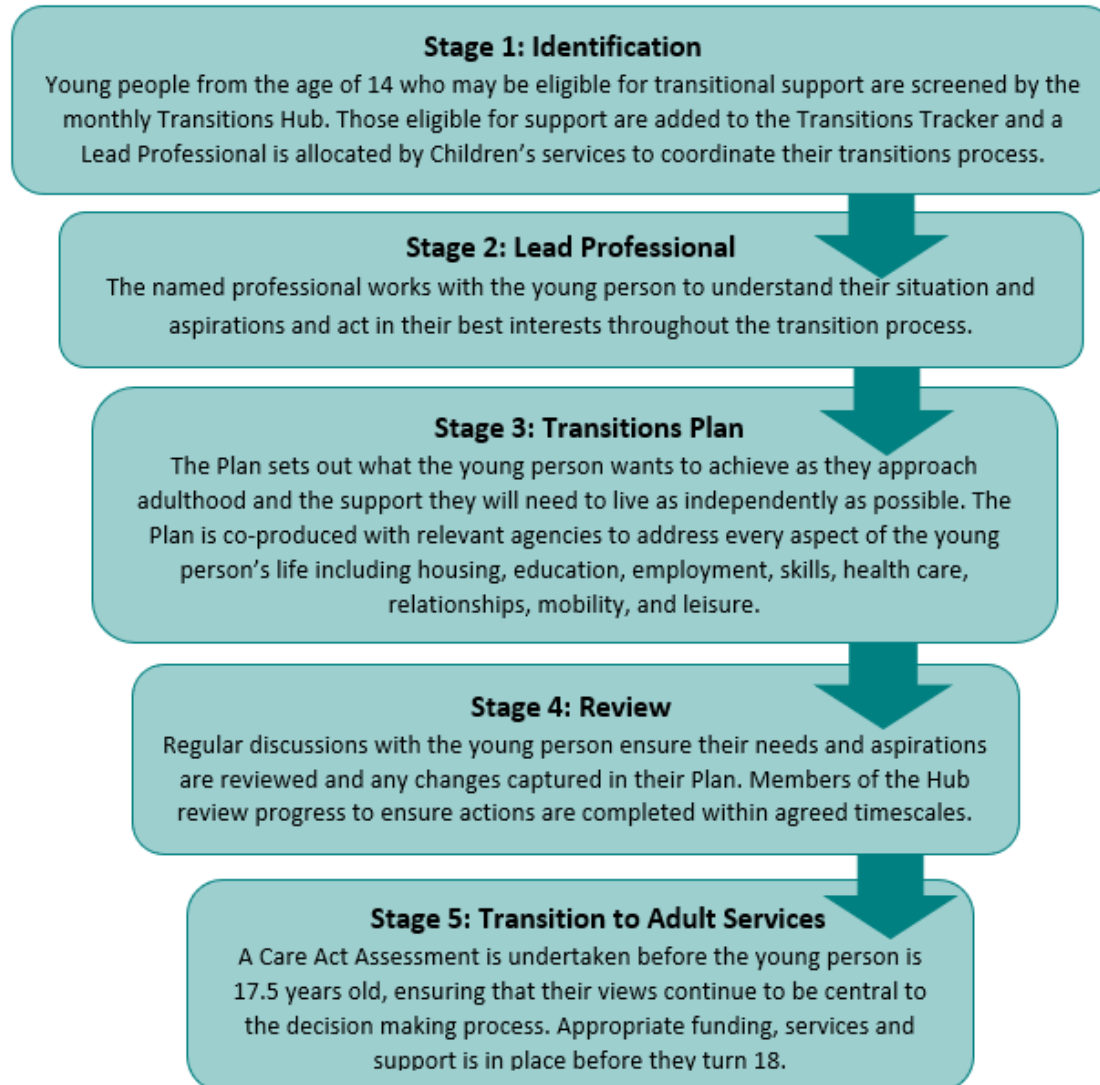
The Transitions Hub

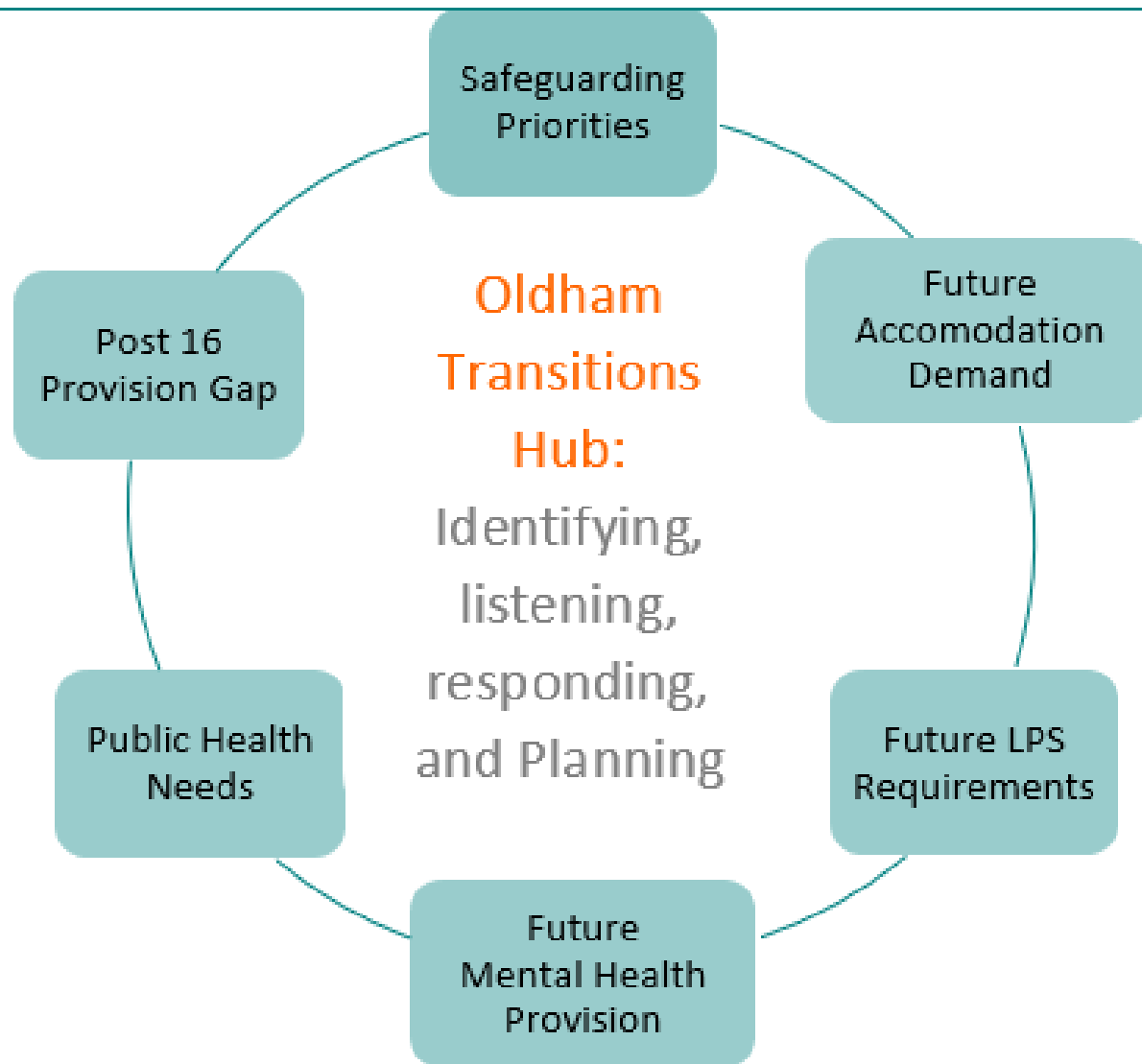
- The Transitions Hub hold a monthly operational meeting designed to identify young people eligible for transitional support and coordinate a smooth transition from children's to adult's services.
- The Hub accepts referrals for young people from the age of 14 who meet one or more of the eligibility criteria and where it is expected that post-18 support will be required.
- The Hub is responsible for working with each young person to develop their Transitions Plan, which details the young person's aspirations and any practical or life skills support, and the actions required for a well-planned and timely cross over from children's to adults' services.

The Transitions Hub

- The Hub acts as a problem solving forum where partners can address challenges and barriers such as different legislation, criteria or capacity issues across services.
- Membership of the Transitions Hub includes representatives from a range of children's and adults' services and partners.
- The Hub reports directly to Oldham's Transitions Partnership; a Joint Subgroup of the Oldham Safeguarding Children's Partnership and Oldham Safeguarding Adults Board.

The Transitions Hub – the process





Transitions and CQC

- As part of our CQC self assessment, Transitions has been highlighted as a key strength
- The transition hub process is established and improving with continual review from both ASC and CSC
- It involves a multi-agency approach and ensures a Care Act assessment and mental capacity consideration before age 17.5.
- A Transitions Board, chaired by the Director of Children's Social Care and the DASS, and includes representation from Children's Services, Adult Social Care, Health, and Education has been established
- The joint working approach across Children's Services, Adult Social Care, education, data and performance and health is continually improving and strengthening.

The Transitions Hub – areas for development

- Whilst there has been significant improvement – such as the work to review the process, expand and grow the team, and in the working links between ASC and CSC, it is also recognised that there is further work required
- The transitions team and process in Oldham is relatively new and is still developing.
- The development of the Transitions Hub and the team is positive, and the work is a key focus across both CSC and ASC.
- One area of development is the gathering of feedback from children and young people, and how their experiences can shape the future services.
- Another is the role and experience of parents, carers, and guardians and the changes to the legislation at age 18, and the responsibilities of young people as they become an adult
- We need to strengthen our communication with parents to ensure they have a clear understanding about the transition process and their expectations about the care and support available once their child reaches the age of 18.
- Part of this will include clarifying the legal changes and responsibilities between the Children's Act and Care Act needs and ensuring our systems and process's make this clear so that parents and young people are confident in our approach.

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ADULT SOCIAL CARE AND HEALTH SCRUTINY BOARD

WORK PROGRAMME 2025/26

Agenda item	Purpose	Portfolio lead & officer lead	Method of scrutiny	Additional information
Tuesday 7th October 2025				
Transitions				
Mental Health services				As requested at Full Council 16 th July 2025
Tuesday 25th November 2025				
Performance Assurance Report – 2025/26 Q1+Q2				
Safeguarding Adults Annual Report				
Adult Social Care Workforce Strategy				
Tuesday 27th January 2026				
MioCare Annual Report and Presentation				
CQC Inspection Action Plan				
Tuesday 10th March 2026				
Corporate Performance Report – 2025/26 Q3				
MPS and Commissioning Delivery Plan				

Task and finish group deep dives:

Deep dive area:	Expanded proposal:

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KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 OCTOBER 2025

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
FCR-01-25	Transformation Partnership	Executive Director - Resources	20 th October 2025	Cabinet
<p>Description: To report on the Council's transformation partnership work.</p> <p>Proposed Report Title: Transformation Partnership</p> <p>Background Documents: Appendices</p> <p>Report to be considered in Public/Private: NOT FOR PUBLICATION by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council or a third party.</p>				
EE-02-25	Oldham Community Leisure (OCL) Utilities	Director of Public Health	20 th October 2025	Cabinet
<p>Description: To report on the provision of utilities at sites across Oldham Community Leisure's (OCL) footprint.</p> <p>Proposed Report Title: Oldham Community Leisure (OCL) Utilities</p> <p>Background Documents: Appendices</p> <p>Report to be considered in Public/Private: NOT FOR PUBLICATION by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council or a third party.</p>				
EE-03-25 New!	Oldham Active (OCL) - Agency Model	Director of Public Health	20 th October 2025	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 OCTOBER 2025

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To report on the provision of an agency model for Oldham Active scheme, at leisure sites across Oldham Community Leisure's footprint.</p> <p>Proposed Report Title: Oldham Active (OCL) - Agency Model</p> <p>Background Documents: Appendices</p> <p>Report to be considered in Public/Private: NOT FOR PUBLICATION by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council or a third party.</p>				
EDS-07-25	Speech, Language and Communication Needs Business Case	Director of Education, Skills & Early Years	20 th October 2025	Cabinet
<p>Description: To develop a borough-wide speech, language and communication needs business case</p> <p>Proposed Report Title: Speech, Language and Communication Needs Business Case</p> <p>Background Documents: Appendices – Various appendices attached to the report</p> <p>Document(s) to be considered in public or private: Public</p>				
EDS-11-25	Change Partnership Programme (CPP) delivery (inc. ELSEC/APST): grant requirements	Director of Education, Skills & Early Years	20 th October 2025	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 OCTOBER 2025

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To highlight funding opportunities to the Council available from the Change Partnership Programme.</p> <p>Proposed Report Title: Change Partnership Programme (CPP) delivery (inc. ELSEC/APST): grant requirements</p> <p>Background Documents: Appendices – Various appendices attached to the report</p> <p>Document(s) to be considered in public or private: Public</p>				
RBO-09-25	Sites of Biological Importance Update	Deputy Chief Executive - Place	20 th October 2025	Cabinet
<p>Description: The reason for this decision is to designate a new Site of Biological Importance (SBI) and adopt changes which have occurred to other SBI boundaries within the borough.</p> <p>Appendix 1 provides a map of the new SBI (Ladcastle Heath) and maps of the other SBI boundary changes (Medlock Headwater & Strinesdale, Moorgate Quarry and Armit Road Lodge). These changes are outlined in Appendix 2 and 3 alongside details of the other SBIs reviewed.</p> <p>Proposed Report Title: Sites of Biological Importance Update</p> <p>Background Documents: Appendices – Various appendices attached to the report</p> <p>Document(s) to be considered in public or private: Public</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 OCTOBER 2025

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
HLO-04-25	Temporary Accommodation Procurement Exercises – Nightly-Paid and Emergency Accommodation	Director of Communities	20 th October 2025	Cabinet
<p>Description: The report provides an update on proposals regarding Temporary Accommodation Procurement Exercises – Nightly-Paid and Emergency Accommodation.</p> <p>Proposed Report Title: Temporary Accommodation Procurement Exercises – Nightly-Paid and Emergency Accommodation</p> <p>Background Documents: Appendices – Various</p> <p>Report to be considered in Public</p>				
HLO-05-25	Extend the contract term for delivery of Accommodation Based Services for 12 months until 31st March 2027	Director of Communities	20 th October 2025	Cabinet
<p>Description: The report provides an update on the proposal to Extend the contract term for delivery of Accommodation Based Services for 12 months until 31st March 2027.</p> <p>Proposed Report Title: Extend the contract term for delivery of Accommodation Based Services for 12 months until 31st March 2027</p> <p>Background Documents: Appendices – Various</p> <p>Report to be considered in Public</p>				
FCR-08-25 New!	Revenue Monitor and Capital Investment Programme 2025/26 Month 5	Director of Finance	20 th October 2025	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 OCTOBER 2025

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: The report provides an update on the Council's 2025/26 forecast revenue budget position and the financial position of the capital programme as at the period ending 31 August 2025 (Month 5). Document(s) to be considered in public or private: Proposed Report Title: Revenue Monitor and Capital Investment Programme 2025/26 Month 5 Background Documents: Appendices – Various Report to be considered in Public</p>				
HL-07-25 New!	Approval of Grant Funding Agreement with Greater Manchester Combined Authority for the provision of Community Accommodation Service Tier 3 Phase Three 2025/27	Director of Communities	20 th October 2025	Cabinet
<p>Description: The report seeks approval of Grant Funding Agreement with Greater Manchester Combined Authority for the provision of Community Accommodation Service Tier 3 Phase Three 2025/27 Proposed Report Title: Approval of Grant Funding Agreement with Greater Manchester Combined Authority for the provision of Community Accommodation Service Tier 3 Phase Three 2025/27 Background Documents: Appendices – Various Report to be considered in Public</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 OCTOBER 2025

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
RBO-04-25	Approval to a) publish the Saddleworth Neighbourhood Plan for public consultation; and b) submit the Plan for independent examination	Deputy Chief Executive - Place	17 th November 2025	Cabinet
<p>Description: Approval to a) publish the Saddleworth Neighbourhood Plan for public consultation; and b) submit the Plan for independent examination</p> <p>Proposed Report Title: Saddleworth Neighbourhood Plan</p> <p>Background Documents: Appendices – Various</p> <p>Document(s) to be considered in public or private: Public</p>				
EDS-12-25 New!	Approval to exercise the option to extend Short Breaks Play and Leisure Contract	Director of Education, Skills & Early Years	17 th November 2025	Cabinet
<p>Description: Cabinet is asked to approve an option to extend the existing short breaks, play and leisure contract.</p> <p>Proposed Report Title: Approval to exercise the option to extend Short Breaks Play and Leisure Contract</p> <p>Background Documents: Appendices – Various</p> <p>Document(s) to be considered in public or private: public</p>				
HSC-14-25 New!	Section 75 Partnership Agreement with the NHS Northern Care Alliance	Director of Public Health	15 th December 2025	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 OCTOBER 2025

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: to seek approval for a Section 75 Partnership Agreement with the NHS Northern Care Alliance</p> <p>Proposed report Title: Section 75 Partnership Agreement with the NHS Northern Care Alliance</p> <p>Background Documents: Appendices – Various</p> <p>Document(s) to be considered in public or private: public</p>				
NEI-09-25 New!	United Utilities Plc Partnership Agreement	Director of Environment	15 th December 2025	Cabinet
<p>Description approval for the Council to enter into a partnership agreement with United Utilities PLC.</p> <p>Proposed Report Title: United Utilities Plc Partnership Agreement</p> <p>Background Documents: Appendices – Various</p> <p>Document(s) to be considered in public or private: public</p>				

Key:

New! - indicates an item that has been added this month

Notes:

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 OCTOBER 2025

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
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1. The procedure for requesting details of documents listed to be submitted to decision takers for consideration is to contact the Contact Officer contained within the Key Decision Sheet for that item. The contact address for documents is Oldham Council, Civic Centre, West Street, Oldham, OL1 1UH. Other documents relevant to those matters may be submitted to the decision maker.
2. Where on a Key Decision Sheet the Decision Taker is Cabinet, the list of its Members are as follows: Councillors Arooj Shah (Chair of Cabinet), Elaine Taylor, Abdul Jabbar MBE, Shaid Mushtaq, Mohon Ali, Barbara Brownridge, Chris Goodwin and Peter Dean.
3. Full Key Decision details (including documents to be submitted to the decision maker for consideration, specific contact officer details and notification on if a report is likely to be considered in private) can be found via the online published plan at:
<http://committees.oldham.gov.uk/mgListPlans.aspx?RPId=144&RD=0>

Notice of Private Reports

(In accordance with Part 2 of the Local Authorities (Executive Arrangements) Meetings and Access to Information) (England) Regulations 2012)

Oldham Borough Council intends to hold a private meeting (or part thereof) of the Cabinet on Monday, 20th October 2025

Decision to be taken (Agenda Item) Decisions proposed to be taken in private at Cabinet on Monday, 20th October 2025:

a. Transformation Partnership

Reason:

The meeting (or part thereof) will be held in exempt session on the grounds that the reports and background papers will contain the likely disclosure of exempt information as defined in paragraph 3 of Schedule 12A of the Local Government Act 1972 (as amended) – information relating to the financial or business affairs of the Council and a third party.

b. Oldham Community Leisure (OCL) Utilities Reason:

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 OCTOBER 2025

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
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The meeting (or part thereof) will be held in exempt session on the grounds that the reports and background papers will contain the likely disclosure of exempt information as defined in paragraph 3 of Schedule 12A of the Local Government Act 1972 (as amended) – information relating to the financial or business affairs of the Council and a third party.

Oldham Active (OCL) - Agency Model

Reason:

The meeting (or part thereof) will be held in exempt session on the grounds that the reports and background papers will contain the likely disclosure of exempt information as defined in paragraph 3 of Schedule 12A of the Local Government Act 1972 (as amended) – information relating to the financial or business affairs of the Council and a third party.

Representations:

If you wish to make representations against the intention to hold a private meeting, please send these to Constitutional Services, JR Clynes Building, Cultural Quarter, Greaves Street, Oldham, OL1 1AT or email: constitutional.services@oldham.gov.uk

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